Community College District's Budget

FOR

Fiscal Year Beginning July 1, 2020 and Ending June 30, 2021

NORTHWEST COLLEGE

To be voted on by
The Northwest College Board of Trustees July 6, 2020

Northwest College fosters an open and non-discriminatory environment throughout the College community. To this end, the College advocates the use of words and actions which promote and encourage individual and collective respect and dignity. Northwest College opposes language and actions which in any way demean others on the basis of their race, gender, national origin, sexual orientation, religious preference, physical characteristics, disability, ancestry, or age. Within the context of First Amendment rights, the College is committed to the elimination of discriminatory language and actions from the College community.

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NORTHWEST COLLEGE BUDGET MESSAGE FISCAL 2020-2021 BUDGET

Presented herein is the annual budget for Northwest College, State of Wyoming, for the fiscal year 2021. The Mission of Northwest College, to be Student-Centered, continues to shine brightly, even in the midst of the coronavirus pandemic and declining economics as a National and a State. Our ongoing commitment to providing high-quality educational programs resulted in a highly successful Spring semester even during the pandemic. The seamless transition to online instruction and support services resulted in 284 graduates and only three full-time losses. This is a testament to the efforts and commitment that our faculty and staff exhibit every day. Our Mission, coupled with our Vision 2020 Strategic Plan, provides the foundation from which the budgeting process begins.

Fiscal 2021 marks the first half of the biennium budget cycle for the State. Economic decline is still a big concern statewide, especially in the mining and extraction segment of the state economy. With the outbreak of the Coronavirus pandemic, additional uncertainty has occurred in all College revenue lines for at least the next biennium. Student enrollment gains in the past year were a positive result of new enrollment efforts. Still, future enrollment projections are clouded, nationwide, by uncertain student interest levels fueled from pandemic fears, economic uncertainty, and possible limitations to the traditional, on-campus, student experience. Northwest College continues to promote our high quality, cost-effective programs in an effort to maintain or grow our enrollment levels for next year.

For Northwest College, current local levy projections remain relatively flat for the next year. With the start of a new biennium, the funding formula has been recalculated and allocated for State appropriations. The allocation has, once again, resulted in reduced funding. Unexpected insurance increases were announced in May by the State for all members and entities that use Employers Group Insurance. Original projected shortfalls from State appropriations of \$434,000 increased to approximately \$995,000 with the increased health insurance costs. Since the June Board of Trustees meeting, the State of Wyoming Reduced appropriations by 10% to all Wyoming Community College, of which \$1,005,646 was allocated to Northwest College. Auxiliary revenue from reduced occupancy in the residence halls and dining usage is budgeted to decline by \$477,754. Restricted Revenues have decreased by approximately \$600,000 due to the timing of FY 2021 grant awards. In total, campus budgets are now projected to decrease by \$2,900,000 or 9.9% over last year's budget. Further reductions are unknown at this time but will be monitored closely in the event budgets must be reduced further during the year.

The College is working with State and Federal agencies to apply for CARES Act monies. The amount of funds awarded to the College is still unknown at this time. The use of these funds will be limited to expenditures directly associated with the pandemic, and actual expenditures incurred are still unknown as conditions are constantly changing. The College will work to receive all funds possible and to use those funds for student and campus support as regulations allow.

The President, in consultation with the Board Finance Committee and campus employees, has developed a list of considerations that serve as a guiding document in the budgetary process.

- Instruction, Student Services, Administrative Services, and Presidents direct reports – review all operations for continuation, service changes, efficiencies reductions, or eliminations
- Competitive and Co-Curricular Activities- Review, streamline or reduce activities

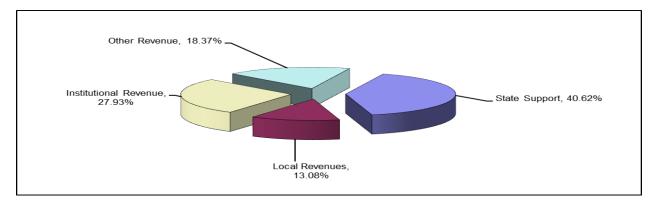
- Early Retirement/Special Offering- No special offering provided by early retirements
- Open Positions- Reduce or reallocate open positions to greatest operational need
- Compensation Compensation will be reviewed and analyzed to ensure no significant market loss occurs. Faculty salaries will be adjusted to meet new faculty salary structure
- Employee Retirement- Based on 2018 legislative session, the employee contribution will increase by .25% for the next two fiscal years
- Reserves- Reserve utilization will be considered only to transition away from existing operations and offset the additional reduction in enrollment or state appropriations due to COVID-19, while so many variables are uncertain
- Space Utilization- Spaces must be reviewed for utilization and potential closure until funding stabilizes and occupancy increases
- Programmatic Reviews- Continue programmatic reviews. The Central Assessment Team and Institutional Effectiveness Committee will continue oversight and reviews
- Life, health, safety The COVID-19 pandemic has brought forth the necessity to develop innovative ideas and comprehensive plans to ensure life, health, and safety is maintained for our student, staff, and community

REVENUE OUTLOOK

Current Funds

Current funds include unrestricted operating funds (including community service and continuing education), auxiliary funds, one-mill funds, and restricted current funds. Budgets are presented as balanced with strategic use of surplus balances transferred to reserves or prior carry over balances used for budgeted deficits.

Current fund revenues are subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill, motor vehicle, and one-mill levy), institutional revenue (tuition, fees, and auxiliary revenues), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2021 budget are listed below:

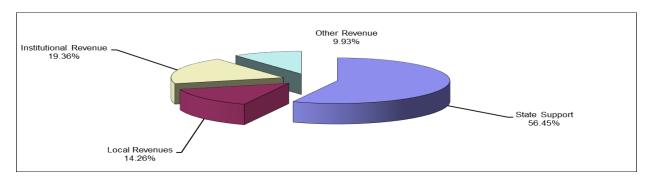


Unrestricted Operating Fund

The unrestricted current operating fund represents the largest portion of the educational and general operational, financial activities of the College. Its revenue is largely determined by the

Funding Allocation Model of the Wyoming Community College Commission, which establishes funding levels for the Wyoming community colleges in part based on fixed and variable costs, enrollment, weighted credit hours, and degree attainment.

As a part of the current funds, operating fund revenues are also subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill and motor vehicle), institutional revenue (tuition and fees), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2020 budget are listed below:



Unrestricted Revenue

We are anticipating a decrease in our block State appropriation of approximately \$1,440,000. We will not budget for recalibration/redistribution monies as they are unknown at this time.

Local tax revenues are projected to be approximately \$2.7 million for the 4-mill levy and \$800,000 for the 1-mill levy for FY2021. The county will continue to watch revenue projections closely as they are stabilizing, but growth has been slow. Current projections are holding but future revenues are expected to decline.

Projected institutional revenues from tuition and fees are anticipated to remain consistent as FY 2020 revenue exceeded budget by 17% but the College could see enrollment declines due to COVID-19. The College has elected to utilize national enrollment projections taking the pandemic into account.

Restricted Revenue

Restricted revenues reflect projections for grants and other fund revenue that we are currently holding or for which we have already received authorization, such as Pell, SEOG, and Federal Work-study funds. Most competitive federal grant award years do not start until August or September and will be added in our first quarter budget adjustments.

Carryover

Carryover refers to funds that are budgeted, not fully expended, and will be carried over to the following budget year. Examples include projects started but not completed by year-end. Minimal carryover is expected for fiscal 2021.

Reserve utilization

Reserve utilization is the use of prior-year reserves in the following year to support short term needs or transitional change. Reserve utilization is expected to be used to assist with increased costs associated with health insurance, decreased state appropriations, and projected decrease in enrollment due to COVID-19.

Auxiliary Enterprises

Residence hall and dining service rates were reviewed, adjusted, and approved. Rates were decreased to address affordability and encourage occupancy. All other Auxiliary Fund areas were budgeted to cover operational costs and remain affordable to our students.

How to Read This Report

The fiscal information contained herein represents the fiscal resources necessary to sustain educational and other program activities in the College's service area.

All necessary budget development, advertisement, hearing, and adoption procedures have been adhered to in accordance with:

- 1. Northwest College Policies and Procedures
- 2. Wyoming Uniform Fiscal Procedures Act
- 3. Wyoming Community College Commission Rules, Regulations, and Procedures
- 4. NACUBO National Association of College & University Business Officers

INCREMENTAL CHANGES FOR THE BUDGET YEAR 2021

UNRESTRICTED OPERATING FUNDS

FUNDS 10, 13, 14 & 15					
	Revenue	Expense			
PRIOR YEAR ENDING BUDGET	19,858,690	19,858,690			
Budget increase/(reduction)					
Tuition & Fees	98,173				
State Appropriation	(1,440,073)				
Local Appropriation	-				
Other Sources - Reserve Utilization	2,000,202				
Other Sources	-				
INSTRUCTION PROGRAM					
Instruction- Salary and Benefits		334,875			
Instruction- Other		(7,970)			
ABE, GED, ESL		1,464			
Continuing Education- Salary and Benefits		5,277			
Continuing Education-Other		(1,924)			
sub-total		331,722			
PUBLIC SERVICE-COMMUNITY SERVICE		(0.540)			
Other		(2,546)			
ACADEMIC SUPPORT PROGRAM					
Salary and Benefits		36,190			
Other		11,315			
sub-total		47,505			
STUDENT SERVICES PROGRAM Salary and Benefits		34 201			
Other Including Security Transfer Reduction		34,201 72,753			
· ·		106,954			
sub-total		100,954			
INSTITUTIONAL SUPPORT PROGRAM					
Salary and Benefits		68,365			
Other		14,747			
sub-total		83,112			
PLANT ADMINISTRATION PROGRAM					
Salary and Benefits		84,455			
Other		12,100			
sub-total		96,555			
		-			
INSTITUTIONAL SCHOLARSHIP PROGRAM		/			
Scholarships and Waivers		(5,000)			
sub-total		(5,000)			
Sub-total		(3,000)			
Change in Budget	658,302	658,302			
Total 2020 Budget	20,516,992	20,516,992			

INCREMENTAL CHANGES FOR THE BUDGET YEAR 2021 UNRESTRICTED CURRENT FUNDS

ONE MILL FUND 11					
	Revenue	Expense			
PRIOR YEAR ENDING BUDGET	812,231	812,231			
Local Appropriations	-				
INSTITUTIONAL SUPPORT PROGRAM					
Operational Support lines		-			
Change in Budget		-			
TOTAL 2020 BUDGET	812,231	812,231			

AUXILIARY FUND 12				
	Revenue	Expense		
PRIOR YEAR ENDING BUDGET	4,559,420	4,559,420		
Residence Halls	(320,995)	(320,995)		
Food Service	(203,986)	(203,986)		
Trapper Village Main Apartments	44,585	44,585		
Trapper Village West Apartments	80	80		
Bookstore	-	-		
Child Care Services	8,838	8,838		
Student Assistance	(8,364)	(8,364)		
Stabling	1,746	1,746		
Fitness Center	(1,996)	(1,996)		
Food Service - Field Camp	-	-		
Printing Services	5,338	5,338		
Motor Pool	-	-		
Summer Conferences	-	-		
College Farm	-	-		
Livestock	-	-		
Carry Over	-	-		
Other	(3,000)	(3,000)		
Transfers	-	-		
		-		
Change in Budget	(477,754)	(477,754)		
Total 2020 Budget	4,081,666	4,081,666		

NOTICE OF HEARING ON NORTHWEST COLLEGE ONE-MILL LEVY

Notice is hereby given that a public hearing will be held by the Board of Trustees to consider a one (1) year extension of the optional one-mill tax levy on the college's tax district for the 2020-2021 fiscal year on the 6th day of July, 2020, at four o'clock (4:00) p.m., and will be held via Zoom, for which the login information can be obtained by visiting the college's calendar of events located at https://www.nwc.edu/events/, at which time any and all persons interested may appear and be heard.

Provided to Publisher:

Published

Powell Tribune June 30 and July 2, 2020 Cody Enterprise June 30 and July 2, 2020

Northwest College Board of Trustees

by: Lisa M Watson

Vice President of Administrative Services & Finance

NOTICE OF HEARING ON NORTHWEST COLLEGE BUDGET

Notice is hereby given that a public hearing on the proposed budget for Northwest College for the 2020-21 fiscal year ending June 30, 2021, which is now being considered by the Board of Trustees, on the 6th day of July, 2020 at 4:00 p.m., and will be held via Zoom, for which the login information can be obtained by visiting the college's calendar of events located at https://www.nwc.edu/events/, at which time any and all persons interested may appear and be heard.

	Summary of Budget						
	Estimated Cash Estimated Cash and Estimated Tax Estimated						
	Available July 1st	Revenue Without	Estimated	Requirement*	Expenditures		
		Tax	Revenue				
	(1)	(2)	(3)	(4)	(5)		
Current Funds	\$1,972,868	\$22,808,858	\$24,781,726	\$3,728,366	\$28,510,092		
Plant Funds	\$0	\$1,562,769	\$1,562,769	-0-	\$1,562,769		
*Four mils must be levied against the college district valuation. Motor Vehicle, and optional one mill included.							

Provided to Publisher:

Published

Powell Tribune June 30 and July 2, 2020 Cody Enterprise June 30 and July 2, 2020

Northwest College Board of Trustees

by: Lisa M Watson

Vice President of Administrative Services & Finance

WHEREAS, on the 6th day of July, 2020, the budget making authority prepared and submitted to the Board of Trustees of Northwest Community College District a budget for the fiscal year ending June 30, 2021.

WHEREAS, such a budget was duly entered at large upon the records of this Board and a copy was available for public inspection at the college Office of Administrative Service; and

WHEREAS, notice of public hearing on such budget was published in the Powell Tribune, a legal newspaper published and of general circulation in the county; and

WHEREAS, a public hearing was held on such budget at the time and place specified in said notice, at which time all interested parties were given an opportunity to be heard; and

WHEREAS, following such public hearing certain alterations and revisions were made in such proposed budget, all of which more fully appears in the minutes of this Board.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the budget, as so revised and altered, be adopted as the official college budget for the fiscal year ending June 30, 2021.

BE IT FURTHER RESOLVED, that the following appropriations be made for the 2021 fiscal year ending June 30, 2021, and that the expenditures be limited to the amount appropriated herein.

Dated this 6th day of July, 2020.

EXPENDITURE AUTHORITY

Attest:

CURRENT FUNDS
PLANT FUNDS

\$28,510,092 1,562,769

TOTAL

\$30,072,861

WHEREAS, on the 6th day of July, 2020, this Board adopted a college budget for the 2021 fiscal year ending June 30, 2021 calling for the following appropriations:

Current Funds	\$28,510,092
Plant Funds	1,562,769
Total	\$30,072,861

AND WHEREAS, after deducting all other cash and estimated revenue, it is necessary that the following amounts be raised by general taxation, and in order to raise such sums of money, it is necessary that levies be made for the fiscal year ending June 30, 2021, as shown opposite each fund amounts to be raised by taxes.

Amount to be raised:

Current Funds	\$2,926,635	4 mils
	\$801,731	1 mil
	\$3 728 366	Total

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the foregoing levies be made for the fiscal year ending June 30, 2021.

Dated this 6th day of July, 2020.

Attest:

WHEREAS, Wyoming Statute 21-13-303 provides that the Board may approve an additional one-mil tax levy on the property within the Northwest Community College District,

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the Board approve the one-year renewal of the additional one-mil tax levy on the property within the Northwest Community College District, as provided for by Wyoming Statute 21-13-303, beginning on July 1, 2020 and ending on June 30, 2021.

Attest:

Mark S Warrel

Lawrence

Sanda M. Saram

M. Marke

	OPERATI	NG FUND	
	INSTRU	JCTION	
Visual/Perf Arts/	Social Science:	Ag & Tech Bı	ısiness
Humanities:	Education	Communicati	ons:
Art	Sociology	Agricultur	e
Music	Geography	Equine St	udies
Graphic Arts	History	Animal Ju	ıdging
Language	Political Science	Greenhouse	
English	Anthropology	Show Tea	am
	Psychology	Business	Management
	Criminal Justice	Photograp	ohy
		Speech	
Physical Science:	Life/Health Science:	Forensics	i e
Chemistry	Nursing	Theatre	
Engineering	Biology	Equine Jι	ıdging
Math	Outdoor Education		
Physics	Physical Education		
Geology	Human Anatomy	Other:	
Astronomy	Microbiology	Extended	Instr Cody/Meeteetse
Drafting	Zoology	Extended	Instr Washakie
Welding	Recreation Co-Op	ABE/GED)/ESL
Aviation	Botany	Faculty S	alaries
	Health PE	Summer	Session
	LPN	Delta	
	Allied Health		
	ACADEMIC	SUPPORT	
Vice President of Academics			Assessment Activity
Library	Extended Camp	•	International Recruiting
Academic Advising	Extended Camp		Academic Computing
Associate Dean Instruction	Instructional Tec		, toddornio Gompating
Tutoring	men denemal rec	очероп	
. atomig			
		SERVICES	
Vice President of Student Se			Registrar
Student Compliance	-men's bask		Intramurals
Enrollment Services	-women's ba		Student Activities
Campus Security	-women's vo	-	Student Orientation
Financial Aid		vomen's rodeo	Student Employment
Athletic Director	-wrestling		ADA Compliance
Athletic Trainer	-men's & wo	men's soccer	
	INSTITUTION	AL SUPPORT	
President's Office	Printing Services		Computer Services
Vice President of Admin. Se			Human Resources
Business Office	College Develop	_	
College Services	Institutional Rese		
· ·			.
Plant Admin & Maintenance	OPERATIONS/MAINT Custodial	ENANCE OF PLAN	<u>I</u> Utilities
Building Maintenance	Grounds Field Station Mai	nt & Donair	Trapper Arena
Property Insurance	Field Station Mai	πα κε ραπ	

Trapper Scholarships Athletic Scholarships Family/Grant Scholarships

COMMUNITY SERVICE FUND

Yellowstone Summer Music Music Festival Music Technology

NW Studios Jazz Festival Art Gallery

Delta Camp Paint the Town Red Criminal Justice Camp Yellowstone Bldg Usage

CONTINUING EDUCATION

Work Force Development - Powell, Cody, Worland Powell Valley Community Education (BOCES)

AUXILIARY SERVICES

Residence Halls Fitness Center
Trapper Village Main College Farm
Trapper Village West Livestock

Food Service Printing Services
Bookstore Conference & Facilities

Child Care Field Camp
Student Assistance Motor Pool

Stables

ONE-MIL FUND

ACADEMIC SUPPORT:

Faculty Development

INSTITUTIONAL SUPPORT:

Board of Trustees Classified Staff Development
One Mill - College Services* Professional Staff Development
Human Resources

*General Expenditures include but are not limited to; grievance officer salary & benefits, legal services, audit, professional development, credit card fees, bad debt, support to other funds, insurance, vehicles and equipment.

RESTRICTED CURRENT FUNDS

Federal and state grants Federal Financial Aid

Private donations (passed from the foundation)

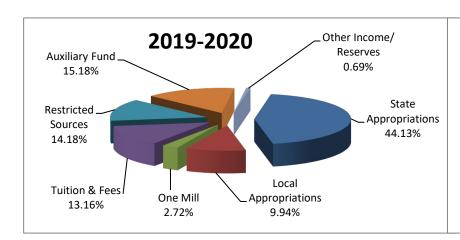
Scholarships - Quasi Endowed/Private

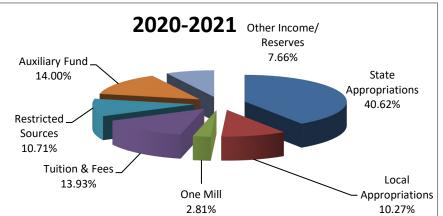
PLANT FUND

Renewal and replacement Major Maintenance Investment in plant Facilities Fees

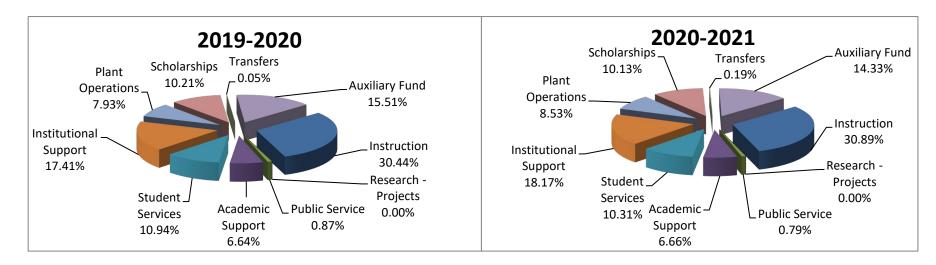
Fixed Assets Aux Furniture and Fixtures

Retirement of indebtedness Aux Laundry

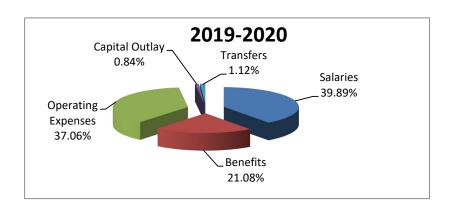


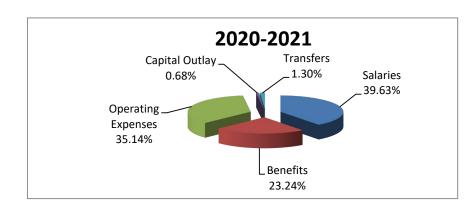


ITEM	ADJUSTED 2019-2020 BUDGET	PERCENT OF BUDGET	ITEM	APPROVED 2020-2021 BUDGET	PERCENT OF BUDGET
Current F	unds Revenues		Current F	unds Revenues	
State Appropriations	\$ 12,993,355	44.13%	State Appropriations	\$ 11,581,616	40.62%
Local Appropriations	2,926,635	9.94%	Local Appropriations	2,926,635	10.27%
One Mill	801,731	2.72%	One Mill	801,731	2.81%
Tuition & Fees	3,873,477	13.16%	Tuition & Fees	3,971,649	13.93%
Restricted Sources	4,174,753	14.18%	Restricted Sources	3,053,907	10.71%
Auxiliary Fund	4,466,801	15.18%	Auxiliary Fund	3,992,046	14.00%
Other Income/ Reserves	203,600	0.69%	Other Income/ Reserves	2,182,508	7.66%
Total Revenues	\$ 29,440,352	100%	Total Revenues	\$ 28,510,092	100%



ITEM	ADJUSTED 2019-2020 BUDGET	PERCENT OF BUDGET	ITEM	APPROVED 2020-2021 BUDGET	PERCENT OF BUDGET
Current Funds Expendi	tures by Progra	m	Current Funds Expendit	ures by Progra	ım
Instruction	\$ 8,960,671	30.44%	Instruction	\$ 8,807,499	30.89%
Research - Projects	-	0.00%	Research - Projects	-	0.00%
Public Service	256,376	0.87%	Public Service	225,506	0.79%
Academic Support	1,955,526	6.64%	Academic Support	1,897,736	6.66%
Total Instructional Programs	11,172,573	37.95%	Total Instructional Programs	10,930,741	38.34%
Student Services	3,220,047	10.94%	Student Services	2,939,970	10.31%
Institutional Support	5,126,662	17.41%	Institutional Support	5,180,610	18.17%
Plant Operations	2,335,068	7.93%	Plant Operations	2,431,724	8.53%
Scholarships	3,006,497	10.21%	Scholarships	2,888,698	10.13%
Transfers	14,385	0.05%	Transfers	54,010	0.19%
Total Other Programs	13,702,659	46.54%	Total Other Programs	13,495,012	47.33%
Auxiliary Fund	4,565,120	15.51%	Auxiliary Fund	4,084,339	14.33%
Auxiliary Federal Workstudy	0	0.00%	Auxiliary Federal Workstudy		0.00%
Total Auxiliary Fund	4,565,120	15.51%	Total Auxiliary Fund	4,084,339	14.33%
Total Expenditures by Program	\$ 29,440,352	100%	Total Expenditures by Program	\$ 28,510,092	100%





ITEM	ADJUSTED 2019-2020 BUDGET	PERCENT OF BUDGET
Current Funds Expe	enditures by Seri	es
Salaries Benefits Operating Expenses Capital Outlay Transfers	\$ 11,744,642 6,205,683 10,911,591 247,351 331,085	39.89% 21.08% 37.06% 0.84% 1.12%
Total Expenditures by Series	\$ 29,440,352	100%

ITEM	APPROVED PERO 2020-2021 O BUDGET BUD	F
Current Funds Expe	ditures by Series	
Salaries	\$ 11,299,702 3	9.63%
Benefits	6,625,852 2	3.24%
Operating Expenses	10,019,344 3	5.14%
Capital Outlay	194,484	0.68%
Transfers	370,710	1.30%
Total Expenditures by Series	\$ 28,510,092	100%

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2018-2019	2019-2020	2020-2021	2020-2021
2	Tuitian and Face	4 000 540	4 700 455	2.074.640	2.074.64
Revenue	Tuition and Fees	4,008,519	4,723,455	3,971,649	3,971,64
	State Appropriations	12,956,951	13,534,722	11,581,616	11,581,61
	Local Appropriations	3,939,174	4,026,447	3,728,366	3,728,36
	Federal Grants and Contracts	2,461,135	2,153,846	1,673,388	1,673,38
	State Grants and Contracts	1,107,663	957,503	821,603	821,60
	Local Grants and Contracts	0	0	0	
	Private Givts/Grants/Contracts	623,402	438,438	558,916	558,91
	Endowment Income	0	0	0	
	Sales & Services/Educ Act.	900	325	3,000	3,00
	Sales & Services/Aux Enter	4,464,411	3,478,932	3,992,046	3,992,04
	Other Sources	98,585	67,460	54,924	54,92
	Total Revenue	29,660,740	29,381,128	26,385,508	26,385,50
Other Funding	Carryover	21,303	0	1,972,868	1,972,86
•	Transfers	495,120	617,425	125,034	125,03
Joui 663	Other	10,545	25,158	26,682	26,68
	Total Other	526,968	642,583	2,124,584	2,124,58
Fotal Current Fu	inds Revenue and Other	30,187,708	30,023,711	28,510,092	28,510,09
Expenditures	Instruction	8,650,030	8,288,675	8,807,499	8,807,49
by Program	Research	0	0	0	
, ,	Public Service	219,801	146,612	225,506	225,50
	Academic Support	1,902,833	1,832,418	1,897,736	1,897,73
	Student Services	3,404,142	3,569,285	2,939,970	2,939,97
	Institutional Support	5,158,105	4,698,338	5,180,610	5,180,61
	Operations and Maint/Plant	2,252,226	2,155,870	2,431,724	2,431,72
	Scholarships & Fellowships	3,091,945	2,560,851	2,888,698	2,888,69
	Total Expenditures	24,679,082	23,252,049	24,371,743	24,371,74
T	Mandatan Transfer	•	0	0	
ransters	Mandatory Transfers	0	0	0	
	Non-mandatory Transfers	128,750	673,425	54,010	54,01
	Total Transfers	128,750	673,425	54,010	54,01
Auxiliary	Expenditures	4,941,963	3,763,110	3,767,639	3,767,63
Other Funding Sources Fotal Current Funditures Bay Program Fransfers Fotal Current Funditures Fotal Current Funditures	Mandatory Transfers	316,700	316,700	316,700	316,70
	Non-mandatory Transfers	75,913	33,098	0	
	Total Expenditures & Transfers	5,334,576	4,112,908	4,084,339	4,084,33
Total Current Fu	ınds Expenditures and Transfers	30,142,408	28,038,382	28,510,092	28,510,09
		25,2,.50			
Expenditures	Salaries	12,159,363	10,981,522	11,299,702	11,299,70
by Series	Benefits	5,772,451	5,725,994	6,625,852	6,625,85
	Operating Expenses	11,196,603	9,857,412	10,019,344	10,019,34
	Capital Outlay	492,628	450,231	194,484	194,48
	Total Expenditures	29,621,045	27,015,159	28,139,382	28,139,38
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,70
	Non-mandatory Transfers	204,663	706,523	54,010	54,01
	Total Transfers	521,363	1,023,223	370,710	370,71
F-4-1 O 4 T					
lotal Current Fu	inds Expenditures and Transfers	30,142,408	28,038,382	28,510,092	28,510,09

WYOMING COMMUNITY COLLEGE SYSTEM		Budget Detail - Total Current Funds Revenue				
College:	Northwest College	Actual	June 19, 2020 Estimated	Recommended Budget	Adopted Budget	
Daa		2018-2019	2019-2020	2020-2021	2020-2021	
Revenue	Cradit Tuitian In State	1 100 074	1 240 900	1.062.006	1 062 00	
Tuition, Fees	Credit Tuition, In-State	1,122,074	1,249,800	1,063,096	1,063,09	
	Credit Tuition, Out-of-District	812,743	891,616	755,649	755,64	
	Credit Tuition, Out-State	526,793	685,743	513,097	513,09	
	Crediti Tuition, WUE	592,053	667,241	656,084	656,08	
	Continuting Education Tuition	80,002	402,985	91,000	91,00	
	Community Services Tuition	172,450	75,724	205,156	205,15	
	Student Fees	197,994	184,375	146,097	146,09	
	Course Fees	504,410	565,971	541,470	541,47	
	Other Fees	0	0	0		
State	State Aid Appropriation	10,223,870	10,952,618	9,090,751	9,090,75	
Appropriations	Supplemental Appropriation	2,612,937	2,582,104	2,490,865	2,490,86	
	Other State Revenue	120,144	0	0		
_ocal	Mill Levy, Four-Mill	2,681,016	2,736,096	2,454,654	2,454,65	
Appropriations	Mill Levy, Optional	670,256	684,026	695,420	695,42	
	Motor Vehicle Fees	582,347	600,791	569,292	569,29	
	Other Local Revenue	5,555	5,534	9,000	9,00	
Federal Grants an	d Contracts	2,461,135	2,153,846	1,673,388	1,673,38	
State Grants and	Contracts	1,107,663	957,503	821,603	821,60	
Local Grants and BOCES/BOCHES	Contracts	0	0	0		
Private Grants/Gif	ts/Contracts	623,402	438,438	558,916	558,91	
Endowment	Unrestricted					
Income	Restricted					
	Other Income					
Sales/Service	Instruction	900	325	3,000	3,00	
Educational	Research	0	0	0		
Activities	Public Service	0	0	0		
	Other	0	0	0		
Sales/Service	Student Center	0	0	0		
	Food Service	1,360,567	851,742	911,337	911,33	
•	Residence Halls	1,939,914	1,620,222	1,789,819	1,789,81	
Appropriations Cocal Appropriations Gederal Grants and Cocal Grants and	Bookstores	7,087	5,294	6,500	6,50	
	Copy Centers	141,762	115,300	173,369	173,36	
	Motor Pool	176,614	153,846	218,384	218,38	
	Early Childhood Center	184,654	136,065			
	Other	653,813	596,463	262,185 630,452	262,18 630,45	
Othor Courses	Gate Receipts	2 200	0.450	4.000	4.00	
Julei Sources	•	3,200 65,310	2,453	4,000 31 500	4,00	
	Investment Income Miscellaneous Deposits	65,319 30,066	38,821 26,186	31,500 19,424	31,50 19,42	
Fetal Bayers	·					
otal Revenue		29,660,740	29,381,128	26,385,508	26,385,50	
Other Funding	Carryover	21,303	0	1,972,868	1,972,86	
Sources	Transfers Other	495,120 10,545	617,425 25,158	125,034 26,682	125,03 26,68	
Total Other		526,968	642,583	2,124,584	2,124,58	
		•	•	•	· · · · · · · · · · · · · · · · · · ·	

		Budget Detail - Total Current Funds Expenditures				
College:	Northwest College	Actual	June 19, 2020 Estimated	Recommended Budget	Adopted Budget	
Expenditures by	Program	2018-2019	2019-2020	2020-2021	2020-2021	
Instruction	Salaries	5,350,955	4,860,986	5,119,818	5,119,818	
All Other	Benefits	2,377,260	2,333,851	2,808,873	2,808,873	
	Operating Expenses	591,224	488,103	541,162	541,162	
	Capital Outlay	20,190	3,047	41,600	41,600	
	Total Expenditures	8,339,629	7,685,987	8,511,453	8,511,453	
Instruction	Salaries	114,815	89,851	91,403	91,403	
Continuing	Benefits	59,295	50,672	57,810	57,810	
Education	Operating Expenses	65,010	386,737	71,924	71,924	
	Capital Outlay	0	0	0	0	
	Total Expenditures	239,120	527,260	221,137	221,137	
Instruction	Salaries	48,581	51,187	48,758	48,758	
ABE, GED,	Benefits	18,396	19,434	21,411	21,411	
ESL	Operating Expenses	4,304	4,807	4,740	4,740	
	Capital Outlay	0	0	0	0	
	Total Expenditures	71,281	75,428	74,909	74,909	
Research	Salaries	0	0	0	0	
	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
Public Service	Salaries	1,550	0	1,350	1,350	
II Other	Benefits	330	0	304	304	
	Operating Expenses	4,532	804	3,396	3,396	
	Capital Outlay Total Expenditures	0 6,412	0 804	0 5,050	5,050	
Public Service	Salaries	57,640	46,498	52,151	52,151	
Community	Benefits	32,449	36,478	38,325	38,325	
Service	Operating Expenses	123,300	62,832	129,980	129,980	
	Capital Outlay Total Expenditures	213,389	0 145,808	0 220,456	220.456	
	Total Experiultures	213,369	143,606	220,430	220,430	
Academic	Salaries	641,426	596,248	576,347	576,347	
Support	Benefits	292,449	282,977	317,336	317,336	
esearch ublic Service II Other ublic Service ommunity ervice cademic upport tudent ervices	Operating Expenses	968,770	937,538	1,003,053	1,003,053	
	Capital Outlay Total Expenditures	188 1,902,833	15,655 1,832,418	1,000 1,897,736	1,000 1,897,736	
	i otai Experiultures	1,302,033	1,032,410	1,037,730	1,097,730	
Student	Salaries	1,660,247	1,477,030	1,310,091	1,310,091	
Services	Benefits	860,060	820,516	816,859	816,859	
	Operating Expenses Capital Outlay	883,835 0	1,271,739 0	813,020 0	813,020 0	
	Total Expenditures	3,404,142	3,569,285	2,939,970	2,939,970	
I	Calarias	0.000.000	0.44= 0= 1	0.447.000	0.417.055	
Institutional	Salaries Benefits	2,309,662	2,115,674 1,058,945	2,147,282 1,170,934	2,147,282	
Support	Operating Expenses	1,040,745 1,792,213	1,058,945 1,464,107	1,170,934 1,760,394	1,170,934 1,760,394	
	Capital Outlay	15,485	59,612	1,760,394	102,000	
	Total Expenditures	5,158,105	4,698,338	5,180,610	5,180,610	
Operation/	Salaries	882,333	750 024	956,084	956,084	
Operation/ Maintenance	Salaries Benefits	882,333 463,378	758,831 470,726	956,084 632,920	956,084 632,920	
Maintenance Plant	Operating Expenses	463,378 906,515	470,726 926,313	842,720	842,720	
	Capital Outlay	900,313	920,313	042,720	042,720	
	Total Expenditures	2,252,226	2,155,870	2,431,724	2,431,724	

		Budget Detail - Total Current Funds Expenditures					
			June 19, 2020	Recommended	Adopted		
College:	Northwest College	Actual	Estimated	Budget	Budget		
_		2018-2019	2019-2020	2020-2021	2020-2021		
Expenditures b	y Program						
Scholarships	Salaries	0	0	0	0		
and	Benefits	0	0	0	0		
Fellowships	Operating Expenses	3,091,945	2,560,851	2,888,698	2,888,698		
	Capital Outlay	0	0	0	0		
	Total Expenditures	3,091,945	2,560,851	2,888,698	2,888,698		
Total Expenditu	ures	24,679,082	23,252,049	24,371,743	24,371,743		
Transfors	Mandatory	0	0	0	0		
Transfers	Non-mandatory	128,750	673,425	54,010	54,010		
		128,750		54,010	54,010		
	Total Transfers	126,750	673,425	34,010	34,010		
Auxiliary	Total Transfers Salaries	1,092,154	985,217	996,418	996,418		
ransfers		,	,	,			
•	Salaries	1,092,154 628,089 2,764,955	985,217	996,418 761,080 1,960,257	996,418 761,080 1,960,257		
•	Salaries Benefits	1,092,154 628,089	985,217 652,395	996,418 761,080	996,418 761,080 1,960,257		
Auxiliary Enterprises	Salaries Benefits Operating Expenses	1,092,154 628,089 2,764,955	985,217 652,395 1,753,581	996,418 761,080 1,960,257	996,418 761,080 1,960,257 49,884		
•	Salaries Benefits Operating Expenses Capital Outlay	1,092,154 628,089 2,764,955 456,765	985,217 652,395 1,753,581 371,917	996,418 761,080 1,960,257 49,884	996,418		
Enterprises	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	1,092,154 628,089 2,764,955 456,765 4,941,963	985,217 652,395 1,753,581 371,917 3,763,110	996,418 761,080 1,960,257 49,884 3,767,639	996,418 761,080 1,960,257 49,884 3,767,639		
Enterprises	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures Mandatory Transfers	1,092,154 628,089 2,764,955 456,765 4,941,963	985,217 652,395 1,753,581 371,917 3,763,110	996,418 761,080 1,960,257 49,884 3,767,639	996,418 761,080 1,960,257 49,884 3,767,639		

WYOMING COM	MUNITY COLLEGE SYSTEM	Annual Budget	Summary - Unrestric	ted Operating Fund	
College:	Northwest College	Actual	June 19, 2020 Estimated	Recommended Budget	Adopted Budget
J		2018-2019	2019-2020	2020-2021	2020-2021
Revenue	Tuition and Fees	4,008,519	4,723,455	3,971,649	3,971,649
	State Appropriations	12,956,951	13,534,722	11,581,616	11,581,616
	Local Appropriations	3,151,131	3,220,089	2,926,635	2,926,63
	Sales & Services/Educ Act.	900	325	3,000	3,000
	Other Sources	79,309	53,260	39,424	39,424
	Total Revenue	20,196,810	21,531,851	18,522,324	18,522,324
Other Funding	Carryover	0	0	1,971,868	1,971,868
Sources	Transfers	5,281	5,800	5,800	5,800
	Other	2,360	16,910	17,000	17,000
	Total Other	7,641	22,710	1,994,668	1,994,668
Total Operating	Fund Revenue and Other	20,204,451	21,554,561	20,516,992	20,516,992
		0.047.700	7744745	0.440.500	0.440.50
Expenditures	Instruction	8,017,769	7,741,745	8,418,592	8,418,59
by Program	Research	0	0	0	000.45
	Public Service	213,389	145,808	220,456	220,450
	Academic Support	1,665,683	1,599,294	1,726,075	1,726,07
	Student Services	2,768,881	3,105,234	2,813,370	2,813,370
	Institutional Support	4,211,328	3,946,716	4,388,536	4,388,536
	Operations and Maint/Plant	2,248,732	2,153,936	2,427,315	2,427,31
	Scholarships & Fellowships Total Expenditures	665,689 19,791,471	426,037 19,118,770	543,638 20,537,982	543,638 20,537,983
		, ,	,,		
Transfers	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	50,000	551,620	-20,990	-20,990
	Total Transfers	50,000	551,620	-20,990	-20,990
Total Oper Fund	Expenditures and Transfers by Program	19,841,471	19,670,390	20,516,992	20,516,992
Expenditures	Salaries	10,380,207	9,459,415	10,006,733	10,006,733
by Series	Benefits	4,837,169	4,812,159	5,772,462	5,772,462
,	Operating Expenses	4,571,635	4,838,154	4,754,187	4,754,187
	Capital Outlay	2,460	9,042	4,600	4,600
	Total Expenditures	19,791,471	19,118,770	20,537,982	20,537,982
Transfers	Mandatory Transfers	0	0	0	(
1101131613	Non-mandatory Transfers	50.000	551.620	-20,990	-20,990
	Total Transfers	50,000	551,620	-20,990	-20,990
Total Oper Fund	d Expenditures and Transfers by Series	19,841,471	19,670,390	20,516,992	20,516,992
Net Increase (De	ocrosco)	362,980	1,884,171	0	0

College:	Northwest College	Actual 2018-2019	June 19, 2020 Estimated 2019-2020	Recommended Budget 2020-2021	Adopted Budget 2020-2021
Revenue					
Tuition, Fees	Credit Tuition, In-District	1,122,074	1,249,800	1,063,096	1,063,096
	Credit Tuition, Out-of-District	812,743	891,616	755,649	755,649
	Credit Tuition, Out-State	526,793	685,743	513,097	513,097
	Crediti Tuition, WUE	592,053	667,241	656,084	656,084
	Continuting Education Tuition	80,002	402,985	91,000	91,000
	Community Services Tuition	172,450	75,724	205,156	205,156
	Student Fees	197,994	184,375	146,097	146,097
	Course Fees	504,410	565,971	541,470	541,470
	Other Fees	0	0	0	(
State	State Aid Appropriation	10,223,870	10,952,618	9,090,751	9,090,751
Appropriations	Supplemental Appropriation	2,612,937	2,582,104	2,490,865	2,490,865
	Other State Revenue	120,144	0	0	(
Local	Mill Levy, Four-Mill	2,681,016	2,736,096	2,454,654	2,454,654
Appropriations	Motor Vehicle Fees	465,671	479,566	464,981	464,981
	Other Local Revenue	4,444	4,427	7,000	7,000
Sales/Service	Instruction	900	325	3,000	3,000
Educational	Research	0	0	0	(
Activities	Public Service	0	0	0	(
	Other	0	0	0	(
Other Sources	Gate Receipts	3,200	2,453	4,000	4,000
	Investment Income	46,043	24,621	16,000	16,000
	Miscellaneous Deposits	30,066	26,186	19,424	19,424
Total Revenue		20,196,810	21,531,851	18,522,324	18,522,324
Other Funding	Carryover	0	0	1,971,868	1,971,868
Sources	Transfers	5,281	5,800	5,800	5,800
	Other	2,360	16,910	17,000	17,000
Total Other		7,641	22,710	1,994,668	1,994,668
Total Operating F	und Revenue and Other	20,204,451	21,554,561	20,516,992	20,516,992

			June 19, 2020	Recommended	Adopted
College:	Northwest College	 Actual 2018-2019	Estimated 2019-2020	Budget 2020-2021	Budget 2020-2021
Expenditures by F	Program	2010-2010	2013-2020	2020-2021	2020-2021
nstruction	Salaries	5,029,073	4,623,955	4,935,850	4,935,850
All Other	Benefits	2,229,569	2,215,614	2,728,957	2,728,957
	Operating Expenses	446,266	296,441	453,139	453,139
	Capital Outlay	2,460	3,047	4,600	4,600
	Total Expenditures	7,707,368	7,139,057	8,122,546	8,122,546
nstruction	Salaries	114,815	89,851	91,403	91,403
Continuing	Benefits	59,295	50,672	57,810	57,810
Education	Operating Expenses	65,010	386,737	71,924	71,924
Laucation	Capital Outlay	0	0	0	71,324
	Total Expenditures	239,120	527,260	221,137	221,137
Instruction	Salaries Benefits	48,581	51,187	48,758	48,758
ABE, GED, ESL		18,396	19,434	21,411	21,411
EOL	Operating Expenses	4,304 0	4,807	4,740	4,740
	Capital Outlay Total Expenditures	71,281	75,428	74,909	74,909
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service	Salaries	0	0	0	0
All Other	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Dublic Service	Salaries	57,640	46,498	52,151	52,151
	Benefits	32,449	36,478	38,325	38,325
•	Operating Expenses	123,300	62,832	129,980	129,980
Oel vice	Capital Outlay	0	02,032	123,900	129,900
	Total Expenditures	213,389	145,808	220,456	220,456
Academic	Salaries	619,170	567,959	575,211	575,211
Support	Benefits	289,889	280,097	317,336	317,336
ublic Service community dervice	Operating Expenses Capital Outlay	756,624 0	751,238 0	833,528 0	833,528 0
	Total Expenditures	1,665,683	1,599,294	1,726,075	1,726,075
Studont	Salaries	4 200 575	1 260 500	1 000 171	1 000 174
Student	Salaries Benefits	1,380,575	1,260,509	1,266,171	1,266,171
Services	Operating Expenses	715,547 672,759	689,620 1,155,105	816,734 730,465	816,734 730,465
	Capital Outlay	072,759	1,155,105	730,465	730,465
	Total Expenditures	2,768,881	3,105,234	2,813,370	2,813,370
Institutional	Salaries	2,251,514	2,062,559	2,085,014	2,085,014
Support	Benefits	1,028,646	1,049,518	1,158,969	1,158,969
	Operating Expenses	931,168	828,644	1,144,553	1,144,553
	Capital Outlay Total Expenditures	0 4,211,328	5,995 3,946,716	4,388,536	4,388,536
Operation/	Salaries	878,839	756,897	952,175	952,175
Maintenance	Benefits	463,378	470,726	632,920	632,920
Plant	Operating Expenses	906,515	926,313	842,220	842,220
	Capital Outlay	0	0	0	0
	Total Expenditures	2,248,732	2,153,936	2,427,315	2,427,315

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2018-2019	2019-2020	2020-2021	2020-2021
Expenditures by	Program				
Scholarships	Salaries	0	0	0	0
and	Benefits	0	0	0	0
	Operating Expenses	665,689	426,037	543,638	543,638
Fellowships	Capital Outlay	0	0	0	0
	Total Expenditures	665,689	426,037	543,638	543,638
Total Expenditur	es	19,791,471	19,118,770	20,537,982	20,537,982
Transfers	Mandatory	0	0	0	0
1141101010	Non-mandatory	50,000	551.620	(20,990)	(20,990)
	Total Transfers	50,000	551,620	(20,990)	(20,990)
Total Operating I	Fund Expenditures and Transfers	19,841,471	19,670,390	20,516,992	20,516,992

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
College.	Northwest College	2018-2019	2019-2020	2020-2021	2020-2021
		2010-2013	2013-2020	2020-2021	2020-2021
Revenue	Sales & Services/Auxiliary Enterprises	4,464,411	3,478,932	3,992,046	3,992,046
Student Fees	Other Sources	3,966	650	5,000	5,000
	Total Revenue	4,468,377	3,479,582	3,997,046	3,997,046
Other Funding	Carryover	0	0	0	(
Sources	Transfers	77,000	609,620	84,620	84,620
	Other	0	0	0	(
	Total Other	77,000	609,620	84,620	84,620
Total Auxiliary F	Revenue and Other	4,545,377	4,089,202	4,081,666	4,081,666
Expenditures	Auxiliary Enterprises, Student	4,412,033	3,225,943	3,079,873	3,079,873
by Program	Auxiliary Enterprises, Faculty/Staff	524,643	534,493	685,093	685,093
	Total Expenditures	4,936,676	3,760,436	3,764,966	3,764,966
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700
	Non-mandatory Transfers	15,000	0	0	(
	Total Transfers	331,700	316,700	316,700	316,700
Total Auxiliary E	expenditures and Transfers by Program	5,268,376	4,077,136	4,081,666	4,081,666
Expenditures	Salaries	1,086,867	982,543	993,745	993,745
by Series	Benefits	628,089	652,395	761,080	761,080
	Operating Expenses	2,764,955	1,753,581	1,960,257	1,960,257
	Capital Outlay	456,765	371,917	49,884	49,884
	Total Expenditures	4,936,676	3,760,436	3,764,966	3,764,966
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700
	Non-mandatory Transfers	15,000	0	0	(
	Total Transfers	331,700	316,700	316,700	316,700
Total Auxiliary E	xpenditures and Transfers by Series	5,268,376	4,077,136	4,081,666	4,081,666
	ecrease)	(722,999)	12,066	0	

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
· ·		2018-2019	2019-2020	2020-2021	2020-2021
Revenue					
Sales/Service	Student Center	0	0	0	(
	Food Service	1,360,567	851,742	911,337	911,337
	Residence Halls	1,939,914	1,620,222	1,789,819	1,789,819
	Bookstores	7,087	5,294	6,500	6,500
	Copy Center	141,762	115,300	173,369	173,369
	Motor Pool	176,614	153,846	218,384	218,384
	Early Childhood Center	184,654	136,065	262,185	262,185
	Other	653,813	596,463	630,452	630,452
Other Sources	Gate Receipts	0	0	0	(
	Investment Income	3,966	650	5,000	5,000
	Miscellaneous Deposits	0	0	0	(
Total Revenue		4,468,377	3,479,582	3,997,046	3,997,046
Other Funding	Carryover	0	0	0	(
Sources	Transfers	77,000	609,620	84,620	84,620
	Other	0	0	0	(
Total Other		77,000	609,620	84,620	84,620
Total Auxiliary F	und Revenue and Other	4,545,377	4,089,202	4.081.666	4,081,666

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail	Unrestricted Auxilia	ry Fund Expenditures	5
College:	Northwest College	Actual 2018-2019	June 19, 2020 Estimated 2019-2020	Recommended Budget 2020-2021	Adopted Budget 2020-2021
Expenditures by	Program				
Student	Salaries	0	0	0	0
Student Center	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Student	Salaries	75,339	29,030	28,746	28,746
Food Service	Benefits	44,593	22,916	25,491	25,491
	Operating Expenses	1,770,208	867,966	856,010	856,010
	Capital Outlay	17,371	133,364	1,090	1,090
	Total Expenditures	1,907,511	1,053,276	911,337	911,337
Student	Salaries	0	0	0	0
Bookstore	Benefits	0	0	0	0
DOURSIUI E	Operating Expenses	9,622	8,806	6,500	6,500
		,	0,000	0,500	
	Capital Outlay Total Expenditures	9,622	8,806	6,500	6,500
	. J.a. Enponanci	3,022	0,000	3,000	0,000
Student	Salaries	492,803	483,347	420,431	420,431
Housing	Benefits	314,783	333,950	338,537	338,537
	Operating Expenses	650,331	631,279	686,104	686,104
	Capital Outlay	400,747	207,686	33,047	33,047
	Total Expenditures	1,858,664	1,656,262	1,478,119	1,478,119
Student Early	Salaries	164,184	137,171	171,099	171,099
Childhood	Benefits	98,648	106,196	153,004	153,004
Center	Operating Expenses	8,107	6,761	8,082	8,082
	Capital Outlay	0	0	0	0
	Total Expenditures	270,939	250,128	332,185	332,185
Student	Salaries	204,654	210,752	214,300	214,300
All Other	Benefits	106,479	128,258	166,021	166,021
	Operating Expenses	62,604	49,206	80,210	80,210
	Capital Outlay	(8,440)	15,290	6,178	6,178
	Total Expenditures	365,297	403,506	466,709	466,709
Faculty/Staff	Salaries	37,890	34,265	49,537	49,537
Motor Pool	Benefits	7,725	6,461	11,067	11,067
		126,932	90,261	157,780	157,780
	Operating Expenses Capital Outlay	120,932	90,201	157,760	157,780
	Total Expenditures	172,547	130,987	218,384	218,384
	. Stat. Exportance	112,041	100,007	210,004	210,004
Faculty/Staff	Salaries	111,997	87,978	109,632	109,632
All Other	Benefits	55,861	54,614	66,960	66,960
	Operating Expenses	137,151	99,302	165,571	165,571
	Capital Outlay	47,087	15,577	9,569	9,569
	Total Expenditures	352,096	257,471	351,732	351,732
Total Expenditur	es	4,936,676	3,760,436	3,764,966	3,764,966
Transfers	Mandatory	316,700	316,700	316,700	316,700
	Non-mandatory	15,000	0	0	0 10,700
	Total Transfers	331,700	316,700	316,700	316,700
	und Expenditures and Transfers	5,268,376	4,077,136	4,081,666	4,081,666
Total Auvilian: E		2 / 00 3 / 0	4.077.130	4.001.000	4.001.000

WYOMING COM	IMUNITY COLLEGE SYSTEM	Annual Budget	Summary - Unrestrict	ted One-Mill Fund	
College:	Northwest College	Actual 2018-2019	June 19, 2020 Estimated 2019-2020	Recommended Budget 2020-2021	Adopted Budget 2020-2021
Revenue	Local Appropriations	788.043	806.358	801.731	801.731
	Other Sources	15,310	13,550	10,500	10,500
	Total Revenue	803,353	819,908	812,231	812,231
Other Funding	Carryover	0	0	0	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	0	0	0	0
Total One-Mill R	Revenue and Other	803,353	819,908	812,231	812,231
Expenditures	Instruction	0	0	0	0
by Program	Research	0	0	0	0
	Public Service	0	0	0	0
	Academic Support	6,360	3,809	7,000	7,000
	Student Services	0	0	0	0
	Institutional Support	851,880	678,841	730,231	730,231
	Operations and Maint/Plant	0	0	0	0
	Scholarships & Fellowships	0	0	0	0
	Total Expenditures	858,240	682,650	737,231	737,231
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	78,750	121,805	75,000	75,000
	Total Transfers	78,750	121,805	75,000	75,000
Total One-Mill E	expenditures and Transfers by Program	936,990	804,455	812,231	812,231
Expenditures	Salaries	30,197	27,394	28,071	28,071
by Series	Benefits	2,626	1,299	1,055	1,055
	Operating Expenses	818,974	600,340	606,105	606,105
	Capital Outlay	6,443	53,617	102,000	102,000
	Total Expenditures	858,240	682,650	737,231	737,231
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	78,750	121,805	75,000	75,000
	Total Transfers	78,750	121,805	75,000	75,000
Total One-Mill E	expenditures and Transfers by Series	936,990	804,455	812,231	812,231
Net Increase (De	ecrease)	(133,637)	15,453	0	0

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
J		 2018-2019	2019-2020	2020-2021	2020-2021
Revenue					
Local	Mill levy	0	0	0	C
Appropriations	Optional Mill	670,256	684,026	695,420	695,420
	Motor Vehicle Fees	116,676	121,225	104,311	104,311
	Other Local Revenue	1,111	1,107	2,000	2,000
Other Sources	Investment Income	15,310	13,550	10,500	10,500
Total Revenue		803,353	819,908	812,231	812,231
Other Funding	Carryover	0	0	0	C
Sources	Transfers	0	0	0	(
	Other	0	0	0	(
Total Other		0	0	0	(
Total One-Mill Re	evenue and Other	803,353	819,908	812,231	812,231

0.11			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual 2018-2019	Estimated 2019-2020	Budget 2020-2021	Budget 2020-2021
Expenditures by	Program				
nstruction	Salaries	0	0	0	C
All Other	Benefits	0	0	0	C
	Operating Expenses	0	0	0	(
	Capital Outlay Total Expenditures	0	0	0	(
	•				
nstruction	Salaries	0	0	0	(
Continuing	Benefits	0	0	0	(
Education	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
nstruction	Salaries	0	0	0	(
ABE, GED,	Benefits	0	0	0	1
ESL	Operating Expenses	0	0	0	1
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	I
Research	Salaries	0	0	0	
	Benefits	0	0	0	
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	(
Public Service	Salaries	0	0	0	(
All Other	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Public Service	Salaries	0	0	0	(
Community	Benefits	0	0	0	
Service	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Academic	Salaries	1,200	1,200	0	(
Support	Benefits	92	92	0	
66	Operating Expenses	5,068	2,517	7,000	7,00
	Capital Outlay	0	0	0	,,,,,,
	Total Expenditures	6,360	3,809	7,000	7,00
Student	Salaries	0	0	0	
Services	Benefits	0	0	0	
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Institutional	Salaries	28,997	26,194	28,071	28,07
Support	Benefits	2,534	1,207	1,055	1,05
Сарроп	Operating Expenses	813,906	597,823	599,105	599,10
	Capital Outlay	6,443	53,617	102,000	102,00
	Total Expenditures	851,880	678,841	730,231	730,23

College:	Northwest College	Actual 2018-2019	June 19, 2020 Estimated 2019-2020	Recommended Budget 2020-2021	Adopted Budget 2020-2021
		2010-2019	2019-2020	2020-2021	2020-2021
Operation/	Salaries	0	0	0	0
Maintenance	Benefits	0	0	0	0
Plant	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	C
Scholarships	Salaries	0	0	0	C
and	Benefits	0	0	0	C
Fellowships	Operating Expenses	0	0	0	C
	Capital Outlay	0	0	0	C
	Total Expenditures	0	0	0	C
Total Expenditu	res	858,240	682,650	737,231	737,231
Transfers	Mandatory	0	0	0	0
	Non-mandatory	78,750	121,805	75,000	75,000
	Total Transfers	78,750	121,805	75,000	75,000
Total One-Mill E	xpenditures and Transfers	936,990	804,455	812,231	812,231

WYOMING COM	IMUNITY COLLEGE SYSTEM	Annual Budget	Summary - Restricte	d Fund	
College:	Northwest College	Actual 2018-2019	June 19, 2020 Estimated 2019-2020	Recommended Budget 2020-2021	Adopted Budget 2020-2021
Davis	Lacal Ammunications	0	0	0	C
Revenue	Local Appropriations		-		-
	Federal Grants and Contracts	2,461,135	2,153,846	1,673,388	1,673,388
	State Grants and Contracts	1,107,663	957,503	821,603	821,603
	Local Grants and Contracts	0	0	0	550.044
	Private Gifts/Grants/Contracts	623,402	438,438	558,916	558,910
	Total Revenue	4,192,200	3,549,787	3,053,907	3,053,907
Other Funding	Carryover	21,303	0	1,000	1,000
Sources	Transfers	412,839	2,005	34,614	34,614
	Other	8,185	8,248	9,682	9,682
	Total Other	442,327	10,253	45,296	45,296
Total Restricted	Funds Revenue and Other	4,634,527	3,560,040	3,099,203	3,099,203
Expenditures	Instruction	632,261	546,930	388,907	388,907
by Program	Research	0	0	0	(
., o g. u	Public Service	6,412	804	5,050	5,050
	Academic Support	230,790	229,315	164,661	164,66
	Student Services	635,261	464,051	126,600	126,600
	Institutional Support	94,897	72,781	61,843	61,843
	Operations and Maint/Plant	3,494	1,934	4,409	4,409
	Scholarships & Fellowships	2,426,256	2,134,814	2,345,060	2,345,060
	Total Expenditures	4,029,371	3,450,629	3,096,530	3,096,530
Transfers	Mandatory Transfers	0	0	0	C
Transiers	Non-mandatory Transfers	0	0	0	C
	Total Transfers	0	0	0	C
Auxiliary	Expenditures	5,287	2,674	2,673	2,673
Enterprises	Mandatory Transfers	0,207	2,074	2,073	2,073
Enterprises	Non-mandatory Transfers	60,913	33,098	0	(
	Total Expenditures & Transfers	66,200	35,772	2,673	2,673
	·		,	,	,
Total Restricted	Expenditures and Tranfers by Program	4,095,571	3,486,401	3,099,203	3,099,203
Expenditures	Salaries	662,092	509,496	271,153	271,153
by Series	Benefits	304,567	260,141	91,255	91,255
	Operating Expenses	3,041,039	2,668,011	2,698,795	2,698,795
	Capital Outlay	26,960	15,655	38,000	38,000
	Total Expenditures	4,034,658	3,453,303	3,099,203	3,099,203
Transfers	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	60,913	32,989	0	(
	Total Transfers	60,913	32,989	0	(
Total Restricted	Expenditures and Transfers by Series	4,095,571	3,486,292	3,099,203	3,099,203
	ecrease)	538,956	73,748	0	0

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2018-2019	2019-2020	2020-2021	2020-2021
Revenue					
	Local Appropriations	0	0	0	0
	Federal Grants and Contracts	2,461,135	2,153,846	1,673,388	1,673,388
	State Grants and Contracts	1,107,663	957,503	821,603	821,603
	Local Grants and Contracts	0	0	0	0
	Private Gift/Grants/Contracts	623,402	438,438	558,916	558,916
Total Revenue		4,192,200	3,549,787	3,053,907	3,053,907
Other Funding	Carryover	21,303	0	1,000	1,000
Sources	Transfers	412,839	2,005	34,614	34,614
	Other	8,185	8,248	9,682	9,682
Total Other		442,327	10,253	45,296	45,296
Total Restrcited	Funds Revenue and Other	4,634,527	3,560,040	3,099,203	3,099,203

WYOMING COMMUNITY COLLEGE SYSTEM		Budget Detail	- Restricted Fund Ex	penditures	
College:	Northwest College	Actual	June 19, 2020 Estimated	Recommended Budget	Adopted Budget
Expenditures by	Program	2018-2019	2019-2020	2020-2021	2020-2021
Instruction	Salaries	321,882	237,031	183,968	183,96
All Other	Benefits	147,691	118,237	79,916	79,91
	Operating Expenses	144,958	191,662	88,023	88,02
	Capital Outlay	17,730	0	37,000	37,00
	Total Expenditures	632,261	546,930	388,907	388,90
Instruction	Salaries	0	0	0	
Continuing	Benefits	0	0	0	
Education	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Instruction	Salaries	0	0	0	
ABE, GED,	Benefits	0	0	0	
ESL	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Research	Salaries	0	0	0	
Neseal CII	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Public Service	Salaries	1,550	0	1,350	1,35
All Other	Benefits	330	0	304	30
	Operating Expenses	4,532	804	3,396	3,39
	Capital Outlay	0	0	0	
	Total Expenditures	6,412	804	5,050	5,05
Public Service	Salaries	0	0	0	
Community	Benefits	0	0	0	
Service	Operating Expenses	0	0	0	
OCIVICO	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
	2.1.	04.050	07.000	4 400	
Academic	Salaries	21,056	27,089	1,136	1,13
Support	Benefits	2,468	2,788	162.525	100 =
	Operating Expenses	207,078	183,783	162,525	162,52
	Capital Outlay	188	15,655	1,000	1,00
	Total Expenditures	230,790	229,315	164,661	164,66
Student	Salaries	279,672	216,521	43,920	43,92
Services	Benefits	144,513	130,896	125	12
	Operating Expenses	211,076	116,634	82,555	82,55
	Capital Outlay	0	0	0	
	Total Expenditures	635,261	464,051	126,600	126,60
Institutional	Salaries	29,151	26,921	34,197	34,19
Support	Benefits	9,565	8,220	10,910	10,9
• •	Operating Expenses	47,139	37,640	16,736	16,73
	Capital Outlay	9,042	0	0	,
	Total Expenditures	94,897	72,781	61,843	61,84
Operation/	Salaries	3,494	1,934	3,909	3,90
Operation/ Maintenance	Benefits	3,494 0	1,934	3,909	3,90
Maintenance Plant	Operating Expenses	0	0	500	50
. iaiit	- · · · · · · · · · · · · · · · · ·	0	0	0	50
	Capital Outlay Total Expenditures	3,494	1,934	4,409	4,40
	colar Expenditures	3 444	1 9.34	ддич	4 41

			June 19, 2020	Recommended	A domtod
College:	Northwest College	Actual	Estimated	Budget	Adopted Budget
College.	Northwest College	2018-2019	2019-2020	2020-2021	2020-2021
Expenditures by	y Program	2010-2019	2019-2020	2020-2021	2020-2021
Scholarships	Salaries	0	0	0	0
and .	Benefits	0	0	0	0
Fellowships	Operating Expenses	2,426,256	2,134,814	2,345,060	2,345,060
	Capital Outlay	0	0	0	0
	Total Expenditures	2,426,256	2,134,814	2,345,060	2,345,060
Total Expenditu	res	4,029,371	3,450,629	3,096,530	3,096,530
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	C
	Total Transfers	0	0	0	0
Auxiliary	Salaries	5,287	2,674	2,673	2,673
Enterprises	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	5,287	2,674	2,673	2,673
Transfers	Mandatory Transfers	0	0	0	C
	Non-mandatory Transfers	60,913	33,098	0	C
	Total Transfers	60,913	33,098	0	С
Total Restricted	Funds Expenditures and Transfers	4,095,571	3,486,401	3,099,203	3,099,203

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2018-2019	2019-2020	2020-2021	2020-2021
Revenue	Student Fees	179,738	210,507	224,308	224,308
	Debt Service	0	0	0	C
	State Appropriations	1,333,170	1,333,170	1,326,461	1,326,461
	Federal Appropriations	0	0	0	C
	Interest Income	15,747	13,569	12,000	12,000
	Other/Gifts	2,657,176	0	0	C
	Total Revenue	4,185,831	1,557,246	1,562,769	1,562,769
Other Funding	Carryover	0	0	0	C
Sources	Borrowing-External Agencies	0	0	0	C
	Transfers	381,700	316,700	316,700	316,700
	Total Other	381,700	316,700	316,700	316,700
Total Plant Fund	Is Revenue and Other	4,567,531	1,873,946	1,879,469	1,879,469
Expenditures	Land/Building Acquisition	0	0	0	(
by Program	New Construction	0	0	0	(
oy i rogram	Remodeling/Renovation	2,904,395	905,099	1,562,769	1,562,769
	Debt Service	110,717	316,700	316,700	316,700
	Other	0	0	0	(
	Total Expenditures	3,015,112	1,221,799	1,879,469	1,879,469
Transfers	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	0	0	0	C
	Total Transfers	0	0	0	(
Total Plant Fund	Is Expenditures and Transfers by Program	3,015,112	1,221,799	1,879,469	1,879,469
Expenditures	Salaries	0	0	0	(
by Series	Benefits	0	0	0	(
-	Operating Expenses	110,717	316,700	316,700	316,700
	Capital Outlay	2,904,395	905,099	1,562,769	1,562,769
	Total Expenditures	3,015,112	1,221,799	1,879,469	1,879,469
Transfers	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	0	0	0	(
	Total Transfers	0	0	0	(
Total Plant Fund	ls Expenditures and Transfers by Series	3,015,112	1,221,799	1,879,469	1,879,469
Net Increase (De	ecrease)	1.552.419	652.147	0	0

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2018-2019	2019-2020	2020-2021	2020-2021
Revenue					
	Student Fees	179,738	210,507	224,308	224,308
	Debt Service	0	0	0	(
	Federal Appropriations	0	0	0	(
	Other investment Income	0	0	0	(
	Other/Gifts	2,657,176	0	0	(
State	Supplemental Appropriation	1,333,170	1,333,170	1,326,461	1,326,46
Appropriations	Contingency Reserve	0	0	0	(
	Interest Income	15,747	13,569	12,000	12,000
Total Revenue		4,185,831	1,557,246	1,562,769	1,562,769
Other Funding	Carryover	0	0	0	(
Sources	Borrowings-External Agencies	0	0	0	(
	Transfers	381,700	316,700	316,700	316,700
Total Other		381,700	316,700	316,700	316,70
Total Plant Fund	s Revenue and Other	4,567,531	1,873,946	1,879,469	1,879,469

			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual 2018-2019	Estimated 2019-2020	Budget 2020-2021	Budget 2020-2021
Expenditures by	/ Program	2010-2019	2019-2020	2020-2021	2020-2021
and/Bldg	Salaries	0	0	0	(
Acquisition	Benefits	0	0	0	(
Acquisition	Operating Expenses	0	0	0	·
	Capital Outlay	0	0	0	,
	Total Expenditures	0	0	0	· · · · · · · · · · · · · · · · · · ·
	rotar Expenditures	U	U	U	,
lew	Salaries	0	0	0	
construction	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	I
Remodeling/	Salaries	0	0	0	
enovations	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	2,904,395	905,099	1,562,769	1,562,76
	Total Expenditures	2,904,395	905,099	1,562,769	1,562,76
Debt Service	Salaries	0	0	0	(
	Benefits	0	0	0	
	Operating Expenses	110,717	316,700	316,700	316,70
	Capital Outlay	0	0	0	,
	Total Expenditures	110,717	316,700	316,700	316,70
Other	Salaries	0	0	0	
· - 	Benefits	0	0	0	
ebt Service ther	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
otal Expenditu	res	3,015,112	1,221,799	1,879,469	1,879,46
•					· · ·
ransfers	Mandatory	0	0	0	
	Non-mandatory	0	0	0	
	Total Transfers	0	0	0	
otal Plant Fund	ds Expenditures and Transfers	3,015,112	1,221,799	1,879,469	1,879,469

WYOMING COM	IMUNITY COLLEGE SYSTEM	Annual Budge	t Summary - Endow	ment Fund	
College:	Northwest College	Actual 2018-2019	June 19, 2020 Estimated 2019-2020	Recommended Budget 2020-2021	Adopted Budget 2020-2021
Revenue	State Matching Funds	0	0	0	0
	Investment Income	0	0	0	0
	Private Gifts/Grants/Contracts	0	0	0	0
	Other	0	0	0	0
	Total Revenue	0	0	0	0
Other Funding	Carryover	0	0	0	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	0	0	0	0
Total Endowme	ent Revenue and Other	0	0	0	0
Expenditures	Instruction	0	0	0	0
by Program	Research	0	0	0	0
	Public Service	0	0	0	0
	Academic Support	0	0	0	0
	Student Services	0	0	0	0
	Institutional Support	0	0	0	0
	Operations & Maint/Plant	0	0	0	0
	Scholarships & Fellowships	0	0	0	0
	Total Expenditures	0	0	0	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary	Expenditures	0	0	0	0
Enterprises	Mandatory Transfers	0	0	0	0
•	Non-mandatory Transfers	0	0	0	0
	Total Expenditures and Transfers	0	0	0	0
Total Endowme	ent Expenditures and Transfers by Program	0	0	0	0
Expenditures	Salaries	0	0	0	0
by Series	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Endowme	ent Expenditures and Transfers by Series	0	0	0	0
Net Increase (D	ecrease)	0	0	0	0

College:	Northwest College	Actual 2018-2019	June 19, 2020 Estimated 2019-2020	Recommended Budget 2020-2021	Adopted Budget 2020-2021
Revenue	State Appropriation-Match	0	0	0	(
	Investment Income	0	0	0	(
	Gifts	0	0	0	(
	Other	0	0	0	(
Total Revenue		0	0	0	(
Other Funding	Carryover	0	0	0	(
Sources	Transfers	0	0	0	(
	Other	0	0	0	(
Total Other		0	0	0	(
Total Endowmen	t Revenue and Other	0	0	0	0

	MUNITY COLLEGE SYSTEM	Budget Detail - Endowment Expenditures June 19, 2020 Recommended Adopted			
College:	Northwest College	Actual 2018-2019	Estimated 2019-2020	Budget 2020-2021	Budget 2020-2021
Expenditures by	Program				
nstruction	Salaries	0	0	0	(
All Other	Benefits	0	0	0	(
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
nstruction	Salaries	0	0	0	1
Continuing	Benefits	0	0	0	
Education	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	(
Instruction	Salaries	0	0	0	
ABE, GED,	Benefits	0	0	0	(
ESL	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Research	Salaries	0	0	0	
	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Public Service	Salaries	0	0	0	
All Other	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Public Service	Salaries	0	0	0	1
Community	Benefits	0	0	0	
Service	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Academic Support	Salaries	0	0	0	
	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Student	Salaries	0	0	0	
Services	Benefits	0	0	0	
	Operating Expenses	0	0	0	1
	Capital Outlay Total Expenditures	0	0	0	-
nstitutional	Salaries	0	0	0	
Institutional Support	Benefits	0	0	0	
σαρμοτι		0	0	0	
	Operating Expenses Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
	rotat Experiultures	U	U	U	(

W TOWING CON	MUNITY COLLEGE SYSTEM	Budget Detail	- Endowment Expen	uitures	
			June 19, 2020	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
	-	2018-2019	2019-2020	2020-2021	2020-2021
Expenditures by	y Program				
Operation/	Salaries	0	0	0	0
Maintenance	Benefits	0	0	0	0
Plant	Operating Expenses	0	0	0	C
	Capital Outlay	0	0	0	C
	Total Expenditures	0	0	0	C
Scholarships	Salaries	0	0	0	C
and	Benefits	0	0	0	(
Fellowships	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Total Expenditu	ires	0	0	0	C
Transfers	Mandatory	0	0	0	C
	Non-mandatory	0	0	0	(
	Total Transfers	0	0	0	(
Auxiliary	Salaries	0	0	0	(
Auxiliary Enterprises	Benefits	0	0	0	(
Linciprises	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Transfers	Mandatory	0	0	0	(
	Non-mandatory	0	0	0	(
	Total Transfers	0	0	0	(
	nt Expenditures and Transfers	0	0	0	(

WYOMING COMMUNITY COLLEGE SYSTEM **Debt Issue Summary** College: Northwest College Balance Interest Issue Date Interest Amount Outstanding Retirement Due Name of Issue Date Due Rate of Issue 7/1/2020 This Period This Period Lease Revenue Refunding Note 6/2033 2.560% 2015 Issue 7/2015 4,480,000 3,654,264 220,143 96,557 Total Required 4,480,000 3,654,264 220,143 96,557 WCCC Form 224 (Reviewed Dec 2017)

WYOMING COMMUNITY COLLEGE SYSTEM College: Northwest College	Statement of Borrowing Capacity As of July 1, 2020
Assessed Valuation of College District for Budget Year (<i>Estimated</i>)	706,271,171
Debt Limit: 4% of Assessed Valuation	28,250,847
Less: Bond Principal Outstanding, June 30, 20xx	0
Less: Cash Balance on Hand for Payment of Bond Principal	0
Outstanding Bonds Minus Cash Balance	
Legal Debt Margin	28,250,847